

# Our transition to new ways of working

### Current

### Work

- Meetings conducted virtually
- Work redirected to Important priorities
- Collaborations conducted virtually
- New tools/platforms to support working virtually
- Alternatives to travelling are explored
- No international travel
- No domestic travel
- · Virtual conferences become a reality

#### Worker

- New online wellbeing programs
- Leader online support programs
- Increased uptake of collaboration and virtual working tools for all teams
- Prioritisation of critical work and critical capabilities continues
- · Critical cohorts identified and attraction/retention programs developed (PDFs, PhD)
- New Starter experience

### Workplace

- Compliance with government and medical advice and HSE priority
- · On site activities restricted to essential work and where WFH not possible
- Site density monitored
- · Site hygiene and physical distancing emphasised
- Extensive property footprint
- Virtual meetings are the norm
- · Our behaviours and values are socialised

#### **Cohorts of People**

Gradual return to workplaces

- Identification of people who may blend WFH & office ongoing
- Identification of vulnerable groups and modification of work arrangements to support this cohort
- New Starters set up for success

#### **Health & Wellbeing**

Support at work and at home

- Low threshold for attendance at work if ill
- Physical wellbeing
- Emotional wellbeing • Home office set up
- HSE extends to the home
- Monitor environmental impact of our work practices

### **Effective working**

Blended working drives outcomes

- · Performance is measured by outcomes
- Collaboration

**Policy** 

meet NWoW

the work

Core hours

Travel

- Increased social acceptance of WFH
- · All meetings have a virtual option
- New Standards for meetings

Redesign and align to

Streamlined WFH

· Decision making close to

HSE Wellbeing frameworks

### **Working times**

Adjust the norm to the new

- Flexible work hours to accommodate all modes of work
- Staggered hours of work to allow for site density
- · More flexible work hours to allow for balance and international collaboration
- Teams determine their core hours

### Facilities & Workplaces

Meets immediate and long term needs

- Safety first
- Reduced property footprint

Phase 4

**Late Sept** 

Remaining people

not able to WFH

- · Redesign of workspaces
- · WFH becomes enduring

### Worker

**Future** 

Work

• Skill shortages across our organisation are reduced through an open and thriving talent

• Repeatable, low value work replaced

by new tools technologies and an

development teams spend less time on

data collection and analysis, and more

augmented workforce

· Our national research and

time on data interpretation,

• Travel is limited to essential

requirements

visualisation and high value work

• Operating models become more agile

- We have a clear view of the critical skills and mindsets required for today's missions and tomorrow's opportunities
- New digital curriculum developed informed by insights from Strategic Workforce Planning
- We have succession plans in place for critical roles and pipelines of diverse talent identified
- We have the information and tools to manage our workforce in a dynamic way to increase mobility, adaptability, collaboration and delivery

### Workplace

- Our dispersed workforce and partners have the physical and virtual environments and tools to collaborate effectively
- We have a clear understanding of the ways of working that support and enable successful execution of our cultural aspirations - Our Values are embedded and influence in-everything we do
- Our people and teams are aware and skilled in working together to deliver high quality outcomes for our nation
- We have modern (including virtual) labs, meeting spaces and a smaller property footprint

### **Engagement of** our people

Engagement methods to reach everyone

- Leaders facilitate our shift to NWoW
- Opportunity to practice our new CSIRO Values
- Gain insights from people and teams to shape NWoW

**Traditional** 

Majority of our

people work

Small % of our

people WFH

arrangement

Meetings held

on need

via Citrix

face to face or

Remote access

virtual depending

from a CSIRO site

under a balance

### **Systems & Technology**

Best practice tech to suit remote & office working

- Common, simple tools
- Digital (mobile) support services and platforms more team information accessible online
- Safe and secure from cyber risks
- · Home office set up

**During Covid-19** 

workforce WFH

restrictions

• 80% of our

VPN access

reintroduced

Only essential

undertaken

All meetings

held virtually

in labs

laboratory work

 Emerging tech to support remote working

Phase 1

18 May

density to

max 35%

## Phase 2

- Increase site
- Essential BU Essential BU Lab/Field work
- Affiliates remain offsite
- Office work where WFH not possible
- Essential Contractors

# Mid June

- Increase site density to max xxx%
- Lab/Field work
- Essential contractors Affiliates remain
- offsite unless otherwise approved

### Phase 3 **Early August**

- Increase site density to max xxx%
- Essential BU work • Office work to
- remain offsite unless otherwise approved
- Essential contractors

Remote working increases

#### TEAM CSIRO STRATEGIC PILLAR: Thriving people and teams